

5 May 2009

Mr Stephen Byron
Canberra Airport
2 Brindabella Court
Brindabella Business Park ACT 2609

Dear Stephen,

CANBERRA AIRPORT 2009 PRELIMINARY DRAFT MASTER PLAN

I am pleased to have the opportunity to comment on the Canberra Airport 2009 Draft Master Plan.

Firstly, I would like to congratulate the Canberra International Airport Team on the detail and resources put into the Draft Master Plan. The document is truly a standout submission, yet easy to read and thorough in its presentation.

As a key player in the delivery of the majority of the construction projects at the airport since its privatisation in 1998 Construction Control has experienced first hand the impact of the dynamic and professional approach that the Airport Team have implemented in the significant improvements achieved to date at the Airport.

From our business alone we have seen a growth in staff from around 30 in 1998 to close to 200 at the peak of construction activity at the Airport, correspondingly our company's revenue increased from around \$30 million annually to in excess of \$350 million.

The growth at the Airport allowed Construction Control to invest in the highest quality resources to ensure delivery of the Airport capital works program and consequently enabled us to enter new markets and compete with tier one construction businesses that without the Airports programme would not have been achieved.

The benefits to the region in this growth of our business should not be understated. There have been huge benefits for local subcontractors and suppliers; local firms have relationship with local subcontractors and suppliers that the big multinational firms don't have, in fact, the multinational firms typically bring many contractors to town for a few days to install major components of the works that have been manufactured in various other regions, significantly reducing the value of large construction contracts in the region. As the Airport owners are local there is a clear preference to keep it local, which is great for the community.

Construction Control's payroll tax alone was over \$64,000 per month at the peak of construction activity at the Airport. This is revenue that the local community has benefited from that without the Airports programme would not have been received, add all the local subcontractors and suppliers and the tax

revenue in payroll tax to the ACT Government just for employing people has been several million dollars per annum.

All of this has been achieved because of the Canberra Airport's programme to date.

Clearly their vision for the future as described in their Master Plan will ensure this benefit will continue to grow.

As well as the financial benefits, the local and national community has benefited in many other ways.

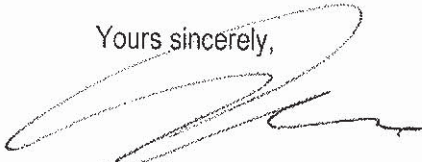
The significant development works at the Airport have provided work to many design consultants and engineers both locally and nationally to meet the programme set. The drive by the Airport Management to lead the way in building technology, environmental and efficient construction have pushed the development and education of many companies giving the region expertise that without the Airport programme would just never have been realised.

Of course the impact of the magnificent architectural forms that make up the Brindabella Business Park, Fairbairn Office Park, the new Majura Precinct and the under construction New Terminal are an asset to the community that will last generations, add to this the quality of the landscape and clearly we have a world class precinct that has only been realised because of the Canberra International Airports vision.

With regard to the specifics of the 2009 Preliminary Draft Master Plan we enclose our responses to each of the major headings that relate to us in the document.

We appreciate the opportunity to make a submission on this important document.

Yours sincerely,



John Gasson
Managing Director
CONSTRUCTION CONTROL

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CANBERRA AIRPORT 2009 PRELIMINARY DRAFT MASTER PLAN

RESPONSES TO SPECIFICS OF THE MASTERPLAN THAT RELATE TO OUR BUSINESS

Vision

We thoroughly agree with the vision and objectives as stated in the master plan document, in particular from our perspective;

Objective 1. Ensure the Airport is operated and developed in a safe, comfortable, secure and environmentally sustainable manner.

Safety – Construction Control invests considerable resources in Safety. We have a Safety culture and we understand the need to have Safety as a priority in Aviation services. As a member of many Project teams with the Airport Management we are aware of their commitment and drive for Safety in all aspects of their business, it just makes sense.

Objective 2. Develop Canberra Airport as a multi-modal transport hub for passenger and freight connections.

Without this Infrastructure the Airport cannot grow to meet the demands of a growing city. It is too late to debate the location of the airport, it is where it is, and it is now essential for an efficient and mature community to have a robust infrastructure that can grow with us. The Masterplan ensures this can occur.

Objective 4. Ensure that the design of the Airport reflects its role as a gateway to the National Capital.

As the Capital of the Nation it is critical that the design of the Airport Terminal and Precinct reflect the values of the local community and the Nation. The vision and commitment demonstrated to date on the completed projects at the Airport give confidence that the best result for this Gateway to the nation will be achieved.

Objective 5. Maximise the economic growth of the Airport and the surrounding Region.

The programme planned by the Airport management team will ensure maximum benefit to the community, based on passed performance this is assured.

Objective 6 Provide a business environment that allows the Airport and its associated businesses to reach their potential.

Our experience with the Airport Management Team in our 10 year relationship has always seen a preference for local contractors and suppliers to be chosen where all other things are equal. Choosing local suppliers ensures the most efficient use of resources as it minimises transport and accommodation costs and also enhances the community.

Objective 8 Develop non-aeronautical land to support future aeronautical infrastructure development.

Construction Control has seen first hand the benefits of the diversity of the Canberra Airports business in developing the Non-Aeronautical infrastructure. We know that had the Office Parks and support infrastructure not be undertaken we would not be working on the New Terminal now and the 198 people working on site today would not be gainfully employed.

Objective 10 Respond to the needs of the community.

With the obvious growth in aeronautical travel witnessed everyday by those of us that frequent the Airport it is clear that the Airport Development must continue in order to meet the growing preference of the community to commute by air. The Airports Masterplan responds to this community need.

Economic Impact at Canberra Airport

Construction Control, its staff, its subcontractors and suppliers have been major beneficiaries of the Airport expansion works since 1998. The ongoing development of the Airport over the next five years will see significant investment in additional aviation infrastructure (such as a new terminal, taxiway and navigational aid upgrades). Given the current economic conditions, this aviation development will be vital to the region's economy and social well-being. The master plan gives Construction Control and our partners the confidence to continue to invest in resources to ensure we can meet the needs of our client. Without the works detailed in the Masterplan there would be much more uncertainty in these difficult economic times.

Airline Growth

Canberra as the National Capital must not be prevented from growing to meet the economic and political imperatives that come with being such a city. As we forever move to become more efficient and environmentally responsible we must be able to offer direct flights to as many key destinations as possible. The master plan with its New Terminal, taxiways and runways ensures that the Canberra community and the National Capital can like other major Capitals around the globe reach its potential.

Freight Operations

The growth of airfreight is a potential significant growth industry for the Canberra region. The location of Canberra Airport allows a freight operation to penetrate a large geographic area that until now has been only accessible by road freight. The Masterplan allows the region to maximise the potential of airfreight deliveries and make us amore efficient society.

Passenger Terminal Operations

Canberra as the National Capital must not be prevented from growing to meet the needs of the community. The community demands efficient and safe parking and passenger terminal facilities. The Airport Masterplan allows for this to be achieved.

Environmental Management

As major suppliers to the Canberra Airport since 1998 we have witnessed first hand the commitment to the environment that the airport Management team make. From the significant expert on staff resources to the leading delivery of the most green and efficient buildings and services, the Airport Team always strive for best practice. The master plan explains the controls and measures to ensure the Airport continues along this path.

John Gasson
Managing Director
Construction Control
4th May 2009